



will become President and we'll keep on going. So, we have done the generation-passing of the baton."

Meanwhile, F & R is still working on some big projects, including the \$136 million University of Puerto Rico Comprehensive Cancer Center. Although contracts of this size are often awarded to firms from the mainland, F & R was able to capture it, based on its stellar track record of building first-rate healthcare facilities in past, including: the SIM Medical Facility in Corozal, the

Dr. Antonio M. Ortiz Pediatric Hospital Tower at Centro Médico in San Juan, the Diagnostic Treatment Centers in Bayamón and Guaynabo, and the Family Health Center in Río Grande. Some of F & R's other current projects include: The Caguas Judicial Center Building, the San Isidro Vocational School in Canóvanas, and the Las Cascadas Hotel in Aguadilla.

But even after all these years of helping to build modern Puerto Rico from the ground up, F & R still has to bid on each individual contract - usually against the other small handful of major contractors on the island. "They are my friends and we compete for buildings," Fullana says. "We just have to better than they are." Of course, he also admits that having such an extensive portfolio of projects in so many places, can give his company a leg-up. "If you take a taxi and drive around downtown San Juan, I can keep pointing out different buildings we have done, and people notice that and

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